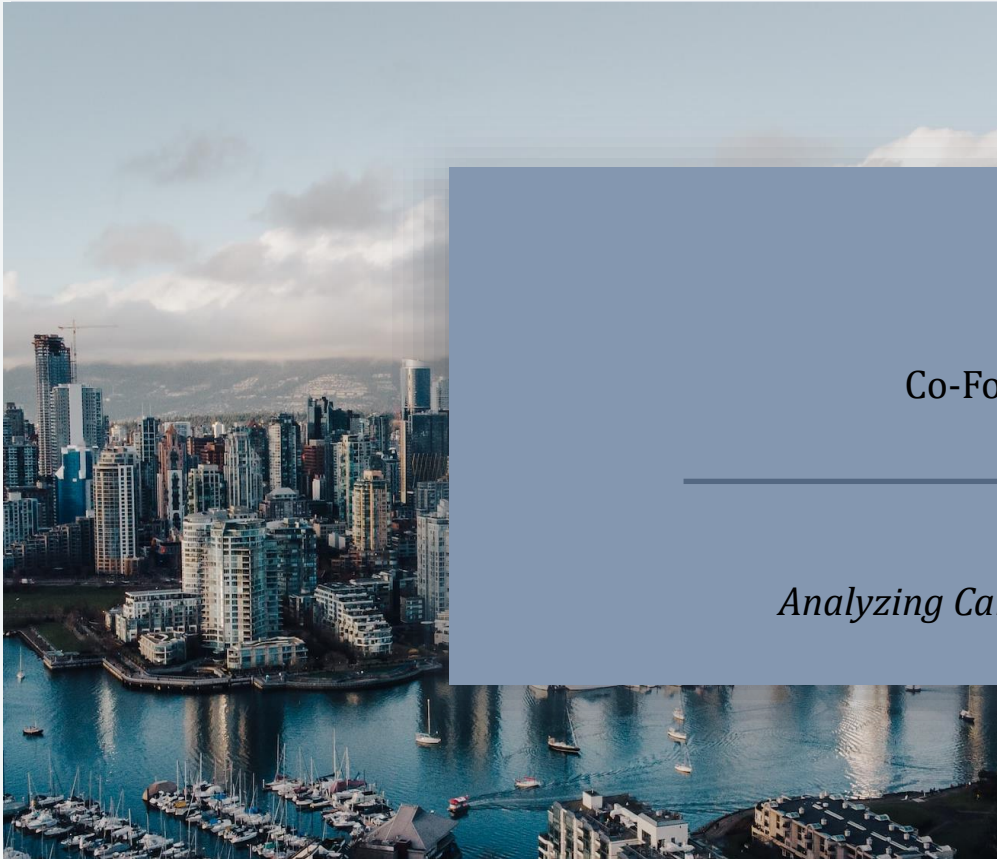


NOVEMBER 15



# Ray Pennings

Co-Founder & Executive VP, Cardus

---

*Cardus Forecast:  
Analyzing Canada's Troubled Public Square*

# Cardus Forecast: Analyzing Canada's Troubled Square

Ray Pennings, Cardus Co-Founder  
& Executive Vice President

A Briefing Note elaborating on this  
presentation with links to all data  
referenced is available for download at:



# Preliminaries

Dignity



Flourishing



Common Good



(David's army) included...

“Of Issachar, men who had understanding of the times, to know what Israel ought to do,...”

1 Chronicles 12:32 (ESV)

# *"Cardus Forecast: Analyzing Canada's Troubled Public Square"*

## FIVE QUESTIONS

- Is there a Canadian Identity?
- Can our institutions handle Canada's challenges?
- What external factors will affect Canada?
- What are some go-forward questions for reflection?
- The Calling and Opportunity of Christian leadership?

# Is There a Canadian Identity

“Whereas Canada is founded upon principles that recognize the supremacy of God and the rule of law...”

**Preamble Charter of Rights and Freedoms**

“It shall be lawful for the Queen....to make Laws for the Peace, Order and good Government of Canada....”

**Section 91 of the Constitution Act 1867**

“There is no identity, no mainstream in Canada. There are shared values.....those qualities are what makes us the first post-national state.”

**Prime Minister Justin Trudeau to NYTimes December 8, 2015**

# Gusting Winds

- Identity Ideology and Policies
- Demographic Shifts
  - Ability to Integrate Immigration
  - Faith Composition
  - Diaspora Politics

# What's Happening with Shifting Politics?

- When Voters Don't Care Who is in Government
- Diaspora Politics
- The New Political Math



# Are our Institutions up to the Job?





# Modern Monetary Theory

# Are our Institutions up to the Job?

- Education not Delivering
- Technology Reframing Available Jobs
- Can We Build Anything Big?
- Accountability, Transparency and Trust

# External Factors to Pay Attention To

LIVE UPDATES

**Israel hammers Gaza with airstrikes as Hamas' atrocities revealed**



**B.C. port workers concern over supply chain,**

**U.S. State Department warns of India-related disinformation attacks in Canada**

**Pushing Russia 'towards nuclear weapons by arming Ukraine, Belarus leader says**

**...ons will shape**

**...people flee after**

**glo**

# Finding the Right Metaphor

- Strangers / Exiles
- Remnant
- Pilgrims
- Soldiers
- Ambassadors



# Go Forward Questions for Reflection

- Focus on the Basics
- Rediscover Solidarity
- Dream Big
- Manage the Pendulum Swings
- Model Christian Leadership

“...the first responsibility of a leader is to define reality. The last is to say thank you. In between, the leader is a servant.”

**Max DePree**  
*Leadership is an Art*



# Thank you

Ray Pennings, Cardus Co-Founder  
& Executive Vice President

[rpennings@cardus.ca](mailto:rpennings@cardus.ca)

**CARDUS.CA**

 @cardusca  @cardus.ca

 @cardusca  @cardus.ca



Scan with your mobile  
phone to download the  
presentation notes



Sign up for  
Ray's Insights at  
[cardus.ca/insights](https://cardus.ca/insights)